FitzGerald FitzGerald, P.C. Sample Key Performance Indicators

	Dollars	Percent	Compare	Trend	Budget
To measure financial performance:		.,	D14 0 DV	.,	
1 Income Before Taxes (Month and YTD)	X	X	PM & PY	X	X
2 Gross Profit Margin (Month and YTD)	X	X	PM & PY	X	X
3 EBITDA (Month and YTD)	X	X	PM & PY	X	X
4 Revenue Growth Rate (Month and YTD)	X	X	PM & PY	X	X
5 Gross Margin Growth Rate (Month and YTD)	Х	X	PM & PY	X	X
6 Operating Expense Ratio (OER)		X	PM & PY	X	X
7 Return on Assets (ROA)		X	PM & PY	X	X
8 Return on Equity (ROE)		X	PM & PY	X	X
9 Debt-to-Equity (D/E) Ratio		Х	PM & PY	X	X
10 Cash Conversion Cycle (CCC)		.,	PM & PY	X	X
11 Working Capital Ratio		Х	PM & PY	X	Х
12 Projected 3 year Cash Flow			PM & PY	Х	Х
To understand your customers:					
13 Net Promoter Score (NPS)			PM & PY	Χ	Х
14 Customer Retention Rate		X	PM & PY	Χ	Х
15 Customer lifetime value			PM & PY	Χ	Χ
16 Customer Complaints			PM & PY	Χ	Χ
17 Net Margin from top 20 customers			PM & PY	Χ	Χ
18 Average Revenue per Customer	Χ		PM & PY	Χ	Χ
19 Avg Number of Services Per Customer			PM & PY	Χ	Χ
20 Avg Customer Profitability	Χ	Х	PM & PY	Х	Х
To gauge your marketing and sales efforts:					
21 Number of new leads monthly			PM & PY	Χ	Χ
22 Quality new leads		Χ	PM & PY	Χ	Χ
23 Cost per Lead			PM & PY	Χ	Χ
24 Conversion Rate		Χ	PM & PY	Χ	Χ
25 Search Engine Rankings (by keyword)			PM & PY	Χ	Χ
26 Page Views and Bounce Rate			PM & PY	Χ	Χ
27 New website content creation			PM & PY	Х	X
To measure your operational performance:					
28 Days Sales in Accounts Receivable			PM & PY	Χ	Χ
29 Employee Downtime			PM & PY	Χ	X
To understand your employees and their performance	e:				
30 Revenue Per Employee			PM & PY	Χ	Χ
31 Margin per employee			PM & PY	Х	Х
32 Profit Per Employee			PM & PY	Х	Χ
33 Employee Satisfaction Index			PM & PY	Х	Χ
34 Employee Engagement Level			PM & PY	Х	Χ
35 Employee Churn Rate			PM & PY	Х	Х
36 Time to Hire			PM & PY	X	Х